

4 IMPLEMENTATION ARRANGEMENTS

4.1 Financing Agreement

In order to implement this Action, it is envisaged to conclude a financing agreement with the partner country.

4.2 Indicative Implementation Period

The indicative operational implementation period of this Action, during which the activities described in section 3 will be carried out and the corresponding contracts and agreements implemented, is 60 months from the date of entry into force of the financing agreement.

Extensions of the implementation period may be agreed by the Commission's responsible authorising officer by amending this Financing Decision and the relevant contracts and agreements.

4.3 Implementation Modalities

The Commission will ensure that the EU appropriate rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures⁸³.

4.3.1 Indirect Management with an entrusted entity

4.3.1.1 A part of this Action may be implemented in indirect management with an entrusted entity, which will be selected by the Commission's services using the following criteria: i) an important policy and strategic interlocutor in the thematic area of SO1; ii) a key implementer for the delivery of the EU's development assistance in the thematic area of SO1; iii) a holder of important normative and standard setting mandates specific to the thematic area of SO1; iv) technical and operational competences and experience in the thematic area of SO1 in Iraq. The implementation by this entity entails the facilitation of green growth and employment creation, and promotion of environmental justice interventions, and related to **specific objective 1 and its related outputs**.

4.3.1.2 A part of this Action may be implemented in indirect management with an entrusted entity, which are selected by the Commission's services using the following criteria: i) an important policy and strategic interlocutor in the thematic area of SO2; ii) a key implementer for the delivery of the EU's development assistance in the thematic area of SO2; iii) a holder of important normative and standard setting mandates specific to the thematic area of SO2; iv) technical and operational competences and experience in the thematic area of SO2 in Iraq. The implementation by these entities entails the facilitation of green growth and employment creation, and promotion of environmental justice interventions, and related to **specific objective 2 and its related outputs**.

4.3.1.3 A part of this Action may be implemented in indirect management with an entrusted entity, which be selected by the Commission's services using the following criteria: i) an important policy and strategic interlocutor in the thematic area of SO3; ii) a key implementer for the delivery of the EU's development assistance in the thematic area of SO3; iii) a holder of important normative and standard setting mandates specific to the thematic area of SO3; iv) technical and operational competences and experience in the thematic area of SO3 in Iraq. The implementation by this entity entails governance interventions related to **specific objective 3 and its related outputs**.

4.3.2 Changes from indirect to direct management mode due to exceptional circumstances (one alternative second option)

If the implementation modality in indirect management cannot be implemented due to circumstances outside of the Commission's control, a change from indirect management in section 4.3.1 to direct management (procurement and/or grants) shall be used for parts of or the whole Action.

⁸³ www.sanctionsmap.eu. Please note that the sanctions map is an IT tool for identifying the sanctions regimes. The source of the sanctions stems from legal acts published in the Official Journal (OJ). In case of discrepancy between the published legal acts and the updates on the website it is the OJ version that prevails.