

3.4 Risks and Lessons Learnt

Category	Risks	Likelihood (High/ Medium/ Low)	Impact (High/ Medium/ Low)	Mitigating measures
Stability risk	Results discrepancies exposed by PVTs in 2023 could ignite violence/political turmoil at local level.	Medium	High	Monitor results to assess the conduct of the 2024 general elections and its different aspects
Institutional risk	EMBs could perceive citizen election observation as critical of its delivery of electoral processes and decide not to engage with the entity supporting citizen observation	High	High	The Action will be implemented by two separate entities to conduct citizen observation and technical assistance to the EMBs, in order to avoid conflicts of interest, and to build trust by the EMBs
Operational risk	CSOs insist on individual institutional autonomy, which jeopardizes the coherence of Integridade in terms of centralising and analysing field data	High (already manifest)	High	Integridade will be robustly framed by consensual strategic and operational planning commitments, as well as by stringent financial procedures and payment schedules, all the way down to individual observer level
Security risk	Armed violence in the North (or climate change events) affects normal election registration and voting processes including limiting access to some districts and/or making elections impossible in certain locations	High	High	Need for contingency planning and good coordination and articulation between all entities involved including military and security forces
Security risk	Citizen election observers are targeted by security services. This risk may be exacerbated in violence affected areas in the North.	Low	High	Citizen observer organizations to exchange respective codes-of-conduct with security services at central and local level , and to set up emergency communication channels. Threat assessments to be conducted prior to field deployment. Implementing partner to provide support for possible arrested observers
Operational risk	CSOs are denied accreditation by provincial election commissions, or receive accreditation very late (as in 2019).	Medium	Medium	Advocacy with EMBs at central and provincial levels. Timely activation of the permanent dialogue mechanism. CSOs submit accreditation requests well in advance
Gender risk	International and national implementing partners disregard EU donor policy on gender equity	Medium	High	Ensure requirements are included in the contract and respect thereof monitored.
Political risk	The beneficiary institutions (EMBs, Assembly of the Republic, etc) do not follow through on their TA requests or on agreed activities	High	Medium	Follow up meeting first at technical level, then with leadership when required
Political risk	Implementation of EU EOM recommendation stalls	High	Medium	Support setting up a permanent multilateral electoral modernization dialogue forum that periodically